


American International School of Utah (AISU)





American International School of Utah (AISU)

- ▶ Opened fall of 2015
- ▶ AISU is located in the old 49th Street Galleria in Murray
- ▶ AISU serves students K-12 with an enrollment of 1345 students
- ▶ Mission:

To personalize, accelerate, and enrich learning...

using a technology-facilitated, student-centered blended learning model...

within a flexible, creative, and inspiring school environment that encourages students to be personally invested and globally engaged.



Oversight Major Events

- ▶ Spring 2016 – SCSB and USBE met with AISU
- ▶ Late Spring/Early Summer 2017 – SCSB began looking into concerns identified in the USBE audit
- ▶ June 2017 – AISU self reported several deficiencies related to management, misuse of public monies and comingling of funds
- ▶ August 2017 – AISU reported to SCSB
- ▶ August 2017 – SCSB issued a Notice of Concern
- ▶ Fall 2017 – SCSB and USBE met with AISU
- ▶ Early 2018 – SCSB assisted AISU in a root cause analysis
- ▶ Early 2018 – SCSB contracted with a mentor to help AISU; this mentor worked closely with AISU's director throughout the year
- ▶ Summer 2018 – SCSB contracted with an external accounting firm to analyze financial viability
- ▶ June 2018 – USBE began auditing the Special Ed monies
- ▶ Fall 2018 – SCSB began a comprehensive review



AISU's Actions to Address Concerns

- ▶ May 2017- AISU replaced its Executive Director appointing Nate Justis
- ▶ September 2017- AISU contracted with Charter Solutions for business services
- ▶ September 201- AISU appointed new board members
- ▶ January 2018- AISU appointed Kent Burggraaf board chair and Matt Bowman vice chair
- ▶ March 2018- AISU Resolved concerns with CNP
- ▶ June 2018- AISU again replaced its Executive Director appointing Tasi Young

Financial Viability - Unrestricted Net Assets

- ▶ For the past four school years, AISU has been operating at a deficit which is when expenditures exceed program funds.
- ▶ The “Change in Unrestricted Net Assets” has been negative each year and AISU has had to rely on secondary sources of funds to stay positive.

	2015	2016	2017	2018
Change in Unrestricted Net Assets	\$-2,757,269	\$-2,046,659	\$-2,449,712	\$-1,161,017
Cumulative Change in Unrestricted Net Assets	\$-2,757,269	\$-4,803,928	\$-7,253,640	\$-8,414,657

Financial Viability - Annual Assurance

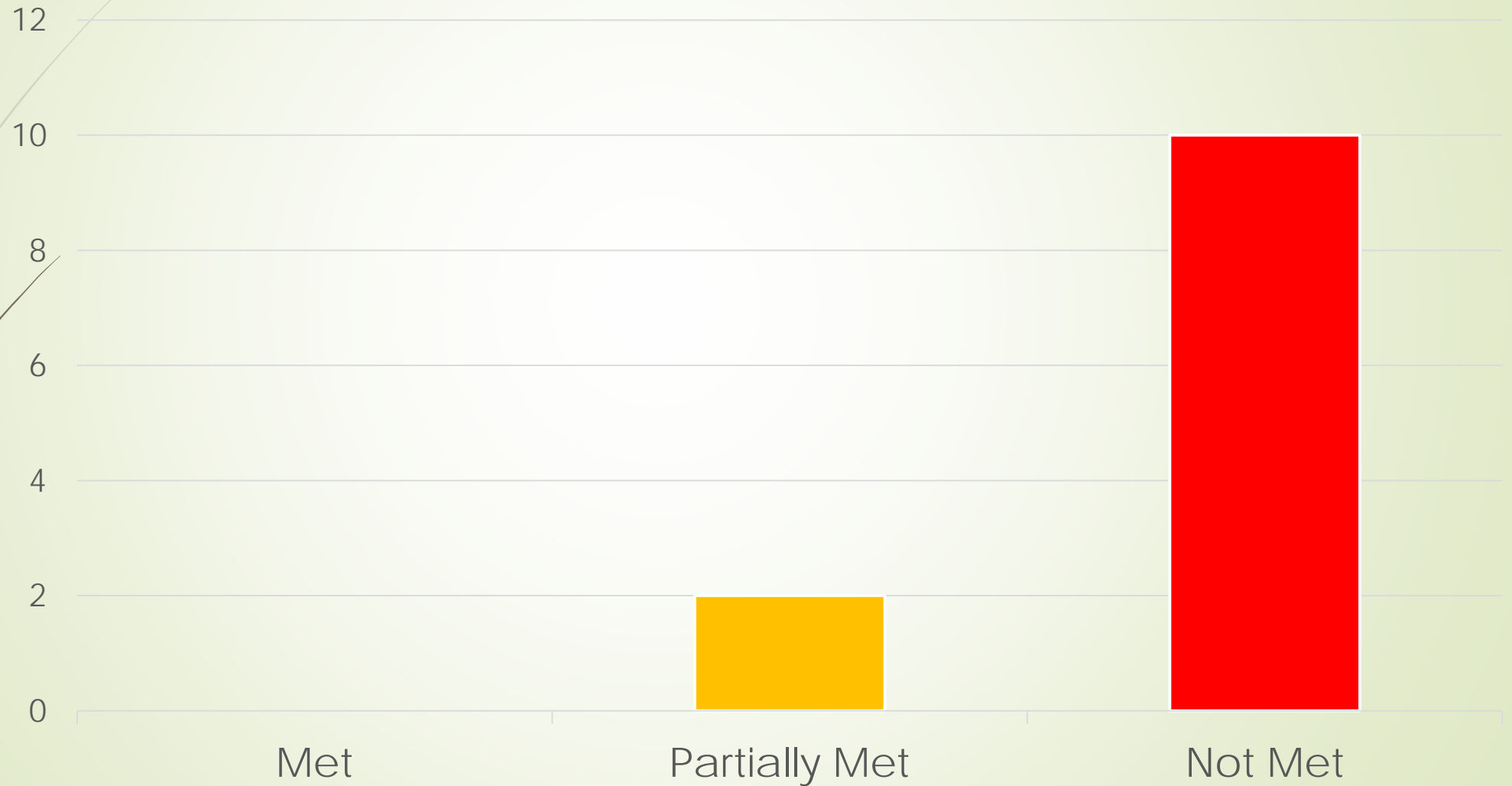
Performance Indicator	Measure	2015	2016	2017	2018
Unrestricted days cash on hand	Maintain at least 30 days of unrestricted cash on hand	24 days	22 days	17 days	47 days
Debt to asset ratio	Maintain a debt to asset ratio of ≤ 1	1.05	1.07	1.09	1.14
Assets minus debt	Assets should be greater than debt	\$-1,305,592	\$-1,839,371	\$-2,289,083	\$-3,450,100
Current ratio	Maintain a current ratio of ≥ 1	0.59	0.45	0.43	0.86



Financial Viability - Current Challenges

- ▶ For the current school year, AISU is budgeted to be about \$160,000 in deficit.
 - ▶ This budget includes about \$150,000 more in additional expenses compared to last year's actuals.
 - ▶ Staff costs are budgeted to be about \$80,000 lower than last year's actuals
- ▶ As of today, there is about \$490,388 of questioned SPED expenditures that may have to be repaid (2016: \$291,307 and 2017: \$199,081). This is not a final figure.
- ▶ Other Board of Education audits are expected.
- ▶ Management structure with AIS adds more risk.

Charter Goals





Academic Performance Examples

- ▶ Student Growth
 - ▶ AISU contracted to be in the top quartile of charter schools.
 - ▶ Currently, AISU is in the bottom quartile of charter schools.
- ▶ Graduation Rate
 - ▶ Charter Goal: 85%
 - ▶ 2017 Cohort: 64%
 - ▶ 2018 Cohort: 58%
- ▶ Reading on Grade Level (DIBELS)
 - ▶ Charter Goal: 85%
 - ▶ Uniform Growth Goal (UGG): 47.83%
 - ▶ SY2017: 40% (55.05% with confidence interval for UGG)
 - ▶ SY2018: 39% (46.05% with confidence interval for UGG)